**Accounts** short-term debt, obligation, or liability owed by the organization to other Payable (A/P)

persons or companies for goods or services furnished

**Accounts** money owed to an organization for goods or services furnished

Accounts number of days in the accounting period divided by accounts receivable Receivable turnover; this ratio indicates on average, how long it takes to collect

**Collection Period** amounts due

**Accounts** ratio indicates how many times accounts receivable is collected in a given Receivable cycle

**Accrual Basis of** system of accounting that recognizes revenues when earned and **Accounting** expenses when resources used

**Adjusted** for adjusted discharges or patient days: Adjusted Discharges (days) = Discharge Inpatient Discharges (days) X (1 + [Gross Outpatient Revenue/Gross Inpatient Revenue])

**Adjusted Patient** estimate of utilization by inpatient, outpatient and newborn based on **Days** total gross revenue

**Aging** process wherein accounts receivable or accounts payable are scheduled, listed, or arranged based on elapsed time from date of service or

transaction

an estimate of the amount of accounts receivable that a health care Allowance for **Bad Debts** provider will be unable to collect; it reduces the value of accounts receivable

Ambulatory institutional outpatient reimbursement system based on the **Patient Group** methodology developed by CMS; APCs/APGs are to outpatient visits/services what DRGs are to inpatient hospital admissions; the (APG), payments are based on categories or groupings of like or similar services Ambulatory **Payment** requiring like or similar professional services and supply utilization Classification

> the systematic allocation of an item to revenue or expense over a number of accounting periods such as repayment of a loan on an installment basis

(APC)

Amortization

Receivable (A/R)

Turnover

Annual Debt Service

used to determine how much a hospital or health system is leveraged

Assets

resources owned by the organization; one of the three major categories on the balance sheet

**Assignment** 

agreement in which a patient transfers to a provider the right to receive payment from a third party for the service the patient has received

Average Age of Plant a measure of the average age in years of a hospitals fixed assets; a lower value indicates less of a need for replacement and a higher age indicates the need for more capital spending; accumulated depreciation divided by depreciation expense is the ratio formula

Average Daily Census (ADC)

average number of inpatients, excluding newborns, receiving care each

day during a reported period

Average Length of Stay (ALOS)

average stay counted by days of all or a class of inpatients discharged over a given period, calculated by dividing the number of inpatient days by the

number of discharges

**Bad Debt** amount not recoverable from a patient following exhaustion of all

collection efforts

**Balance Billing** practice of a provider billing a patient for balances not paid by a third

party

**Balance Sheet** financial statement that presents a snapshot of the financial condition of

a health care organization at a specific point in time; statement that lists the financial resources (assets), financial obligations (liabilities), and ownership rights (equity/fund balance) within the organization

**Base Capitation** stipulated dollar amount to cover the cost of total health care per covered

person, carried-out services; usually stated in a monthly dollar amount

**Bed Days/1000** an aggregate measure reflecting both admissions and lengths of stay as

well as a global measure of inpatient management; number of inpatient

days per 1000 covered health plan members

Bed Turnover

number of times a facility bed, on average, changes occupants during a

**Rate** given period of time

**Benchmarks** industry standards for specific tasks or performance normally set by

surveying groups and comparing data across groups

**Bond** long-term debt issued by a business or government unit whereby the

issuer receives cash and in return issues a note; the issuer agrees to make principal and interest payments on specific dates to holders of the bond

**Bond Rating** assignment or grading of the likelihood that an organization will not

default on its bond obligation

**Book Value** cost of an asset less its accumulated depreciation

**Break-Even Point** the price at which a transaction produces neither a gain nor loss; this

occurs when income matches expenditures; this definition can apply to a

product, investment or the entire company's operations

**Budget** comprehensive management plan of operation that formally expresses

both broad and specific objectives and sets standards for the evaluation

of performance

**Capital** fixed or durable non-labor inputs or factors used in the production of

goods and services, the value of such factors, or the money specifically

allocated for their acquisition or development

Capital Asset depreciable property of a fixed or permanent nature, including buildings

or equipment not for sale in the regular course of business

Capital Budget plan that outlines the organization's future expected expenditures on new

fixed assets (e.g., land, building and equipment)

**Capital Cost** cost of investing in the development of new facilities, services, or

equipment, excluding operational costs

**Capital** outlay for capital assets such as facilities and equipment, excluding outlay

**Expenditure** for operation or maintenance

**Capital** a gauge indicating how aggressive a hospital invests in its plant and **Expenditure** equipment; a high value indicates an active capital expenditure program

of additions and replacements; measured as a percentage of the

organizations total gross property, plant, and equipment added in a given

year

**Growth Rate** 

Capital Financing institutional funding for facilities and equipment that become part of the

capital assets of the institution

Capital Lease leasing arrangement where the lessee seeks a long-term commitment to

use the asset with or without the eventual opportunity to purchase the

asset

Capital Structure structure of the liabilities and the net assets section of the organization's

balance sheet

**Capitation** method under which selected health services are paid for on the basis of

a fixed rate per eligible member without regard to the actual number or nature of services provided to each enrollee; typically paid per member per month (PMPM). Payment system in which providers receive a specific amount in advance to care for specific health care needs of a defined population over a specific time period. Capitated provider assumes the

risk of caring for covered population for the PMPM amount.

**Carve-Out** set of health plan benefits that are contracted separately from the

standard benefits package

**Case** method of managing the provision of health care with the goal of

**Management** improving continuity and quality of care while lowering cost

**Case Manager** clinical professional who works with patients, providers, families, and

insurers to coordinate all the services deemed necessary to care for the

patient in the best and lowest cost medically appropriate setting

Case Mix clinical composition of a provider's population among various diagnoses

used as a factor in determining cost of service and rate setting; mix of patients who have different third party payers for their medical bills (i.e.,

Medicare, private insurance, workers' compensation)

Case Mix Index

(CMI)

measure of the relative costliness/acuity of patients treated in each

hospital or group of hospitals

Case Rate Fixed reimbursement amount depending on the type of case; typically

includes both physician and hospital charges, limits the liability of the

payer and shifts some of the financial risk to the provider

**Cash** also called currency; is used to determine liquidity ratios and transact

financial business; considered the most liquid of all assets

**Census** count of patients who at the time counted were duly registered in a

provider's care, normally on an inpatient basis; count of all the people in the United States taken every ten years by the federal government; listing

of all eligible members who are to be covered by a plan

Centers for Medicare and Medicaid Services (CMS)

**Accounts** 

Adjudication

formerly Health Care Financing Administration (HCFA); government agency and division of the U. S. Department of Health and Human Services (HHS) that is responsible for administering Medicare, Medicaid

and the Children's Health Insurance Program (CHIP); is also the contracting agency for third-party payers who seek direct

contractor/provider status for administration of the Medicare benefit

package to its enrollees

**Charges** prices assigned to units of medical services, such as a visit to a physician

or an inpatient day at a health care facility; gross prices charged for health care services considering any discounts to insurers, government payers, uninsured patients, patients who qualify for financial assistance or

discounts for any other reasons

**Chargemaster** provider's official list of charges (prices) for goods and services rendered

**Charity Care** care rendered to patients without the expectation of compensation for

such services

**Chart of** listing of an organization's account numbers and titles within a general

ledger system

**Claim** request to an insurer by an insured person or assignee for payment of

benefits under an insurance policy

**Claims** in health insurance, this refers to the determination of a member's

payment, or financial responsibility, after a medical claim is applied to the

member's insurance benefits

**Claims Billed** submission of a claim for payment for services rendered by a health care

provider to the insured or to the patient

**Claims Incurred** insurance company's actual liability for all claims which have been

incurred meaning that the covered individual has received services or supplies and those services have yet been paid by the insurance company

**Claims Paid** actual amount paid to either individuals or providers to satisfy the

contractual liability of a benefit plan; does not include member liability for

copayments, coinsurances, deductibles, etc.

**Claims Review** retrospective or prospective review by government, medical foundations,

insurers, or others responsible for payment to determine the financial liability of the payer, eligibility of the beneficiary and the provider, appropriateness of the service provided, amount requested under an insurance or prepayment contract, and utilization rates for specific plans

**Clean Claim** claim that can be processed without additional information from the

provider or third party

**Clearinghouse** third party used for centralizing the sending and receiving of electronic

messages, claims, documents, claims and other remittance advices

between organizations

**Contract** legal arrangement between two parties; legal arrangement between an

insurer and a provider under which a provider agrees to certain terms such as specified reimbursement rates for health care services provided

and the insurer agrees to certain terms such as timely payment

Contractual accounting adjustment required to reflect uncollectible differences

Adjustment / between established charges for services rendered to insured persons and

rates payable for those services under contracts with third-party payers

**Contribution** revenue from services minus all variable expenses; difference between **Margin** per unit of revenue and per unit cost (variable cost rate) and thus the

amount that each unit of output contributes to cover the fixed costs

**Coordination of** claims review procedure by which a claim covered by two or more carriers

is identified and the liability of each is determined for the purpose of

avoiding duplication of payments

**Copayment** a type of cost sharing arrangement under which the insured pays a

predetermined dollar amount per episode of service, with the insurer

paying the remainder

**Cost** expenses incurred

**Deductions** 

Benefits (COB)

**Cost Accounting** process used to calculate the expense associated with delivery of an

individual unit of service

**Cost Allocation** assignment to each of several organizational departments or services an

equitable proportion of the costs of activities that serve them all

**Cost Center** the grouping of all related costs attributable to a "financial center" within

an institution, e.g., department or program, segregated for accounting or

reimbursement purposes

**Cost of Capital** rate of return required to undertake a project; the discount rate that

reflects the overall average risk of the project or business

**Cost Outlier** patient whose cost of treatment exceeds the predefined cost threshold

established for DRG payments assigned

Cost Plus insurance contractual arrangement whereby the subcontracted payer of

claims for a group health plan is paid the actual cost of the claim settlement plus a fixed amount for providing claims processing services

Cost-Based Reimbursement method of Medicare reimbursement for critical access hospitals and other

cost report based payments

**Cost Sharing** method by which part of the cost of medical services is shared between

the plan and the patient

**Cost Shifting** the practice of charging certain patients higher rates to recoup losses

sustained when a third-party payer reimburses at a lower rate for other

patients

**Covered Person** individual who meets plan eligibility requirements and for whom current

premium payments are paid

**Covered Service** service supplied by a provider to a patient, which is included in the scope

of insurance benefits

**Current Assets** asset that is expected to be converted into cash within one accounting

period (often a year)

Current Liabilities financial obligations that are paid within one year

Days Cash on

Hand

cash plus short and long-term investments divided by total expenses less depreciation divided by 365; measures the number of days of average cash expense that a hospital maintains in cash or marketable securities; a measure of short and long-term liquidity; a higher value indicates better

debt repayment ability

Days in Accounts

Receivable

net accounts receivable divided by (net patient revenue/365); ratio indicates how quickly a hospital is converting its receivables into cash

**Days per 1000** for a stated population of 1,000 individuals, the estimated number of

hospital inpatient days per year

Debt Service Coverage

measures total debt service coverage, including interest plus principal, against annual funds available to pay debt service; does not take into account positive or negative cash flow associated with balance sheet

changes; higher value indicates better debt repayment ability

**Deductible** expense that the insured must incur before an insurer will assume any

liability for all or part of the remaining cost of covered services

Deferred Revenues

accounting treatment applied to the receipt or accrual of revenue before it is earned; monies received that have not been yet earned, such as

capitation receipts on the basis of PMPM

**Depreciation** the systematic allocation of the cost of a capital asset over a

predetermined timeframe

Diagnosis Related Groups (DRGs) patient classification system that relates demographic, diagnostic, and therapeutic characteristics of patients to length of inpatient stay and amount of resources consumed; provides a framework for specifying hospital case mix; identifies a number of classifications of illnesses and injuries for which Medicare payment is made under the prospective

pricing system

Direct Contracting single or multi-employer health care alliances that contract directly with providers for health care services with no insurance company or managed

care plan involvement

**Direct Cost** cost that is clearly and directly associated with rendering services

Discharge Planning coordination by provider personnel with external sources to provide the

necessary care to the patient when the patient is discharged

**Discount Rate** interest rate used to adjust a future cash flow to its present value

Discounted Fee For Service (FFS)

a contractual arrangement between a provider and a payer where the provider agrees to accept less than the normal charge for providing a service; usually specified as a fixed percent such as 90%, 85%, 80%, etc. of

the normal charge

Disproportionate Share Hospital (DSH) a designation given to a hospital that meets CMS criteria for care given to

indigent and/or state health care related program patients

**EBIDA** earnings before interest, depreciation, and amortization; used by not-for-

profit as a measure of operational efficiency; a measure of operating

success before the costs of long-lived assets

**EBITDA** earnings before interest, taxes, depreciation, and amortization; used for-

profits

Electronic Health Record (EHR)

a global computerized record containing storage and retrieval of patient

health information in a digital format. Usually contains patients

demographics, medical history, medications, allergy list, lab test results,

radiology images and advance directives

Exempt Financing

financing transactions or debt for tax-exempt organizations

**Expense** Measure of the resource used to generate revenue and or provide a

service

FASB Financial Accounting Standards Board a private organization whose

mission is to establish and improve the standards of financial accounting

and reporting requirements for private businesses

**Fee For Service** 

(FFS)

traditional means of billing by health providers for each service

performed; requesting payment in specific amounts for specific services

rendered

Fee Schedule listing of fees or payments for specific provider services or supplies

**Financing** refers to source of resources used in funding a project or an investment

**Fiscal** 

public or private insurer agency selected by CMS to pay institutional

Intermediary (FI) claims under Medicare

**Fiscal Year** accounting or reporting year adopted by an entity

Fixed Asset business' long term assets such as land, building and equipment

**Fixed Asset** an indicator of operating efficiency; the number of operating revenue dollars generated per dollar of fixed asset investment is the ratio formula

Fixed Budget provides for specified expenditures that do not vary with activity levels

**Fixed Cost** cost that remains constant over a period of time or level of activity and is

not affected by changes in volume

Flexible Budget budget that, when prepared, recognizes that expenditures are a function

of activity levels and are adjusted accordingly

**Forecast** estimate of the most probable future financial position

Form 990 name of IRS form applicable to not-for-profit organizations for reporting

their activities for a fiscal period

**Foundation** a fund raising entity, often affiliated with a health care system or provider

**Full-Time** workforce equivalent of one full-time individual or several part-time

**Equivalent (FTE)** workers for a specific period

**Gatekeeper** primary care physician responsible for monitoring a patient's utilization of

health care services; a type of health insurance plan requiring covered persons to select a primary care physician or the plan's participating providers. The patient is required to see the selected primary care physician for care and referrals to other health care providers within the

plan. HMOs use this type of health plan.

**Generally** the overall conventions, rules, and procedures that define accepted

Accepted accounting practice in the US
Accounting
Principles

**Global** form of capitation that covers all medical expenses, including professional

**Capitation** and institutional charges

(GAAP)

**Gross Margin** net sales minus cost of goods sold; difference between sales revenues and

manufacturing costs as an intermediate step in the computation of

operating profits or net income

Health Maintenance Organization (HMO)

health plan that has management responsibility for providing

comprehensive health care services on a prepayment basis to voluntarily

enrolled persons within a designated population

**Health Plan** health insurance plan, HMOs, PPOs, self-funded plans, or any other plans

that pay for health care services to enrollees

**Health Care** System

Hospital

corporate body that may own and or manage health provider facilities or health-related subsidiaries as well as non-health related facilities that are either freestanding or subsidiary corporations and may include multiple hospitals or one hospital and additional provider facilities or programs institutional health care provider with an organized medical and professional staff and with permanent facilities that are able to provide

inpatient and outpatient services including medical, nursing, and other

health-related care to patients

**Hospital-Based** Physician (HBP) physician who furnishes services in a hospital through a contractual or

employment relationship

Hospitalist a physician based in a hospital setting responsible for the care and

treatment of hospitalized patients; spends most of their time in a hospital and are more readily available to the patient than a doctor who spends

much of the day outside the hospital in an office or clinic setting

Indemnity Insurance

standard type of health insurance where benefits are paid in a

predetermined amount in the event of a covered loss

Independent **Practice** Association (IPA) organizational structure through which private physicians participate in a prepaid medical plan, charge agreed-upon rates to enrolled patients, bill the association on a fee-for-service basis, and are organized as part of a

health maintenance organization

**Indirect Costs** costs that are incidental or not related to the direct function of treating

patients

Inpatient (IP) patient who is provided with room, board, and continuous acute nursing

service in an area of a hospital where patients remain hospitalized

overnight

Insurance contract that provides reimbursement for, or indemnification from, the

results of a specific event

Integrated
Delivery System
(IDS)

a system of health care providers organized to deliver a broad range of health care services; other terms include integrated health care delivery system (IHCDS), integrated delivery network (IDN), and integrated delivery and financing system (IDFN)

Internal Rate of Return (IRR)

percentage return on investment; rate of return at which the net present value equals zero

**Interest** money paid for the use of money

**Key Performance Indicators (KPI)** 

financial statement ratio and /or operating indicator that is considered by management to be critical to the business' financial performance

Length of Stay (LOS)

number of calendar days that elapse between an admission and discharge

**Lessee** one who uses the asset in the leasing arrangement

**Lessor** one who owns the asset in the leasing arrangement

Long-Term Debt Capitalization

formulated as long-term debt divided by long-term debt plus unrestricted net assets; higher values for this ratio imply a greater reliance on debt financing and may imply a reduced ability to carry additional debt

**Malpractice** professional misconduct or lack of ordinary skill in the performance of a professional act

Malpractice Insurance insurance either purchased or provided for by self-funding to reimburse or compensate a provider for the adverse effects of a legal action

Managed Care comprehensive health care plans that attempt to reduce costs through contractual agreements with providers and through care management

initiatives

Marginal Cost the next dollar spent to generate one additional unit of service

Market Value current exchange price as of the date of the financial statement

Medicaid (Title XIX)

federally aided, state-operated and administered program which provides medical benefits for certain indigent or low-income persons in need of health and medical care; benefits, program eligibility, rates of payment for providers, and methods of administering determined by the state subject to federal guidelines

Medical Foundation Model a tax-exempt entity, usually a hospital or clinic that provides health care to patients. Physicians ally with foundations via professional service agreements. The foundation, not the doctor, holds the managed care contracts.

Medical Group Model competitive entity that offers a high degree of integration of health care delivery; is usually made up of a large multi-specialty medical group operating under one tax ID that owns and operates one or more clinics that may also include ancillary services such as laboratory and imaging, as well as ambulatory surgery; generally the medical group contracts with payers separately from any hospital

**Medical Record** 

record of a patient maintained by a hospital or a physician for the purpose of documenting clinical data on diagnosis, treatment, and outcome

Medicare (Title XVIII)

U.S. health insurance program generally for people aged 65 and over, consists primarily of two separate but coordinated programs: hospital insurance (Part A) and supplementary medical insurance (Part B)

Medicare Advantage Medicare Prescription Drug, Improvement and Modernization Act (MMA) replaced the Medicare+Choice program with Medicare Advantage, allowing Medicare beneficiaries to enroll in a managed care plan

**Medicare Part A** 

hospital insurance program portion of Medicare, which automatically enrolls all persons aged 65 and over entitled to benefits under the Old Age, Survivors, Disability and Health Insurance Program or railroad retirement; generally pays for inpatient care

**Medicare Part B** 

voluntary portion of Medicare, which generally covers physician services; requires enrollment and the payment of a monthly premium

**Medicare Part C** 

a program known as Medicare Advantage; if you are entitled to Medicare Part A and enrolled in Part B, you are eligible to switch to a Medicare Advantage plan provided by Medicare approved managed care plans, provided one or more plans are available in your service area

**Medicare Part D** 

Medicare prescription drug plan for Medicare beneficiaries

Medicare
Payment
Advisory
Commission
(MedPAC)

independent advisory group appointed by Congress to review and make recommendations to the HHS Secretary on issues affecting the Medicare

program including normal increases in Medicare payment rates; mandated by the Balanced Budget Act as a consolidation of the

Prospective Payment Assessment Commission (ProPAC) and the Physician

Payment Review Commission (PPRC)

Medicare Provider Analysis and Review File (MedPAR) database containing clinical and financial claims data for Medicare beneficiaries, in which data elements are defined by Medicare billing

requirements and are maintained by CMS

Medigap Insurance supplemental insurance sold by private insurance companies to pay for

medical expenses not covered by Medicare

**Member** any individual enrolled in a health care benefit plan

**Member Month** unit of volume measurement calculated regardless of whether or not the

member actually received services during the month

MS-DRG Medicare Severity Adjusted DRG; system implemented by CMS October 1,

2007 and used in the inpatient prospective payment system. The number

of DRGs was expanded to 745.

Net Accounts Receivable accounts receivable reduced by all contractual allowances covered in government participation agreement and third-party managed care

contracts

**Net Assets** in not-for-profit organizations, net assets often is used in place of

"equity"; residual amount from total assets less total liabilities

**Net Fixed Assets** value of assets after deducting depreciation

**Net Income** net of revenues, expenses, gains, and losses over a specified period of

time

Net Operating

Income

net revenue less operating expenses but before all non-operating

income and expenses as well as taxes that result in a profit.

Net Working Capital

current assets minus current liabilities

Net Operation Loss net revenue less operation expenses but before other income and

expense and taxes that result in a loss

Net Operation Revenue

total revenue less contractual allowance reductions

Net Patient Service Revenue represents revenue actually collected after all contractual adjustments and bad debts are removed

Net Present Value the sum of the present values (PVs) of the individual cash flows. NPV is a central tool in discounted cash flow (DCF) analysis, and is a standard method for using the time value of money to appraise long-term projects. Used for capital budgeting, it measures the excess or shortfall of cash flows, in present value terms, once financing charges are met.

Not-For-Profit Organization (NFP) tax-exempt organization chartered for a charitable purpose; entity organized under any state's not-for-profit corporation enabling statute for purposes such as charity, education, research, religion, or other purposes in which private persons are not permitted to receive distributions of assets

**Observation** 23 hour or less stay in hospital setting

**Occupancy Rate** 

measure of percentage of beds occupied in a hospital over a period of

time

One-Time Revenue amount of money received from a non-repeating source or event, such as

a sale of an asset

Operating Budget

budget that combines both revenue and expense budgets

**Operating Costs** 

costs and expenses directly attributable to operations of business

activities

**Operating Lease** a lease with no transfer of ownership interest; annual rent commitments

are recorded as rental expense in the current period as they occur

Operating Margin defined in the health care industry as total operating revenues minus total operating expenses. Operating margin percentage is a measure of

operating success in controlling costs per dollar of revenue

Out-Of-Pocket (OOP) Cost

portion of payment for health services required to be paid by the

participating member in the health plan

Outpatient (OP) a person who receives health care services without being admitted to a

hospital

Outpatient Service

hospital health care service provided to patients who do not require

admission as inpatients

Overhead Expenses

excludes the economic costs of the physicians time in delivering the services but includes shared expenses such as office rent, utilities, and insurance; physician groups may share these expenses equally but they

may also share them according to other allocation methods

Patient Day unit of measure depicting lodging in a facility between two consecutive

census taking periods; unit of time (days) inpatient services of the health

care facility are utilized by a patient

Patient Financial Obligation

the amount the patient owes for health care services, after payment from other sources and after any discounts have been considered; includes copayments, deductibles, coinsurance, and amounts due for services not

covered by insurance

Patient Mix numbers and types of patients served by provider or insurer, classified

according to their home, socioeconomic characteristics, diagnosis, or

severity of illness

Pay for Performance (P4P) uses incentives to encourage and reinforce the delivery of evidence-based practices to improve the health care quality and services as efficiently as

possible; also available to hospitals in certain markets

**Payers** insurance companies or other financing vehicles, employers, or

government entities (Medicare, Medicaid) that pays a provider for the delivery of health care services on behalf of their clients, employees, or

other covered lives

**Peer Review (PR)** concurrent or retrospective review by practicing physicians or other

health professionals of the quality and efficiency of patient care practices

or services ordered or performed by other physicians or other

professionals

Per Diem Rate established daily rate of payment regardless of services of rendered; set

amount that a payer pays for one day of care

Per Diem

Reimbursement

payment based on a negotiated rate which can be varied by service

Per Member Per Month (PMPM)

payment for each plan's member for one month

Per Thousand Members Per Year (PTMPY) provider utilization expressed as hospital inpatient days per thousand members per year

Point of Service (POS)

health care insurance plan that allows the member to select to use providers either in network or out of network; beneficiaries are enrolled in an HMO but have the option to go outside of the network for an

additional cost

Precertification (Pre-Admission Certification, Pre-Admission Review, or Precert) process of obtaining authorization from the health benefit plan for routine hospital admissions (inpatient or outpatient) or other high cost services prior to service delivery

Preferred Provider Organization (PPO) an arrangement whereby a third- party payer contracts with a group of medical care providers who furnish services at lower than usual fees in return guarantees of a certain volume of patients

**Premium** periodic payment, usually monthly, made to a health benefit plan in

return for providing health benefits coverage to members under the

contract

**Prepaid** incidence of an expenditure before the benefits are received

Present Value value today of an amount to be received or paid later at an assumed

discount or interest rate

Pricing Transparency making hospital prices widely available to patients who may want to shop around for certain services; usually applicable to elective services where the patient can afford to take the time to shop around; empowers patient with high deductible health plan as well as consumers to find value and quality when comparing health care procedures and services

**Primary Care** routine medical care, normally provided in a doctor's office or

professional and related services administered by an internist, family practitioner, obstetrician-gynecologist or pediatrician in ambulatory setting, with referral to secondary care specialists as necessary

Primary Care Physician (PCP) family physicians, general practitioners, internists, pediatricians, and, occasionally OB-GYNS, who act as a patient's principal or first contact for health care services

Prospective Payment System (PPS) method of payment by which rates of payment to providers for services to patients are established in advance for the coming fiscal year; providers are paid these rates for services delivered regardless of the costs actually incurred in providing these services

**Provider** health care professional, a group of health care professionals, a hospital,

or some other facility that provides health care services to patients

Quick Ratio Cash, short-term investments, and receivables divided by current

liabilities

**Ratio Analysis** a significant component of financial statement analysis; summarizes

financial statement relationships among the financial statement elements

**Reimbursement** process by which health care providers receive payment for their services

**Reinsurance** insurance purchased by a health benefits plan to protect it against

extremely high cost cases (specific reinsurance) or against extremely high

claims cost in total (aggregate reinsurance)

Return on Assets (ROA)

net income divided by total assets; a useful gauge of profitability by measuring the size of the surplus generated in relation to the amount of

assets needed to achieve the surplus

Return on Equity (ROE)

net income divided by book value; a financial indicator that measures a hospitals ability to add new investment in plant and equipment without adding excessive levels of new debt; the amount of net income earned per dollar of net assets or equity; an increase is a positive trend

Return on Investment (ROI)

percentage gain or loss experienced from an investment

Revenue

the income that results from the sale of goods and the rendering of services, which is measured by the charge made to patients for goods and services furnished to them; gains from the sale or exchange of assets, interest, and dividends earned on investments and unrestricted donations of resources to the hospital are also considered revenue

**Revenue Cycle** 

all administrative and clinical functions that contribute to the capture, management, and resolution of patient service

**Self-Insurance** 

program for providing group insurance with benefits financed and risk assumed entirely through the internal means of the policyholder, instead of through coverage purchased from a commercial carrier

Self-Insured or Self-Funded Plan health plan where the risk for the medical costs is assumed by the employer, union, or plan administrator rather than an insurance company or managed care plan that handles the administrative functions of the plan

**Self-Pay Patients** 

patients who are personally responsible for all or a portion of their health care bills because of factors such as health plan cost-sharing provisions (annual deductible or co-payments); services not covered by health insurance; or the lack of coverage by private insurance or governmental health care programs

Semi-Variable Costs

step costs that are fixed up to a certain level of operations; upon reaching a predetermined level, these costs become variable

Statement of Cash Flows a financial statement that summarizes the current period business activities on a cash basis

Statement of Earnings

see Statement of Income

Statement of Income / Statement of Operations

a report of a company's revenues, expenses, gains, and losses that are the result of operating and non-operating activities over a specific period of time

Statement of Revenue and Expenses

see Statement of Income

Stop-Loss Insurance

reinsurance that provides protection for the expenses of medical treatment above a certain cost limit; maximum amount a plan member is required to spend for services in a given period or over a lifetime

Tax-Exempt
Organization

organization determined by the IRS to be exempt from federal income tax under Internal Revenue Code section 501(a) regulations

Tax-Exempt Bonds bonds in which the interest payments to the investor are exempt from IRS taxation; bonds must be issued by an organization that has received tax-exempt from the IRS and are used to fund projects that qualify as exempt uses; backed by the organization's revenue and offer lower interest rates than taxable bonds

Third Party Payer entity other than the patient that pays for health care services; examples include Medicare, indemnity insurance, Medicaid and HMOs

Uncompensated Care

services absorbed by a provider in providing medical care for patients who do not pay

Uninsured Patients

self-pay patients who have no commercial health insurance or government sponsored health coverage for their health care at any given time during the year

Utilization

the frequency with which a benefit is used, for example 3,200 doctors office visits per 1,000 HMO members per year; utilization experience multiplied by the average cost per unit of service delivered equals capitated costs

Utilization Management (UM) integration of utilization review, risk management, and quality assurance into management in order to ensure the judicious use of the facility's resources and high quality care

Utilization Review (UR) review of appropriateness of health care services on a prospective, concurrent, and retrospective basis

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**Variable Cost** a cost whose unit value remains relatively constant but whose aggregate

value changes, usually proportionately to changes in volume

Withhold form of compensation whereby a health plan withholds payment to a

provider until the end of a period at which time the plan distributes any surplus based on some measure of provider efficiency or performance

Working Capital sum of an institution's short-term or current assets including cash,

marketable (short-term) securities, accounts receivable, and inventories

minus current liabilities

Glossary terms taken from the following three sources:

1) Health Care Financial Management Association Glossary

 Understanding Healthcare Financial Management, 5th Edition, by Louis C. Gapenski, Ph.D., George H. Pink, Ph.D., Health Administration Press, November 2006

3) <u>Essentials Of Health Care Finance, 5th Edition</u>, by William O. Cleverley and Andrew E. Cameron, Aspen Publishers, 2002